



Rhyl Going Forward WRHIP Headline

RISK REGISTER

July 2012

| | | | | | | |
|------------|---------------------|--------------------|------------|---------------|------------|-------------------|
| LIKELIHOOD | 5 Almost certain | 5 | 10 | 15 | 20 | 25 |
| | 4 Likely | 4 | 8 | 12 | 16 | 20 |
| | 3 Possible | 3 | 6 | 9 | 12 | 15 |
| | 2 Unlikely | 2 | 4 | 6 | 8 | 10 |
| | 1 Rare | 1 | 2 | 3 | 4 | 5 |
| | | 1 Insignificant | 2 Minor | 3 Moderate | 4 Major | 5 Catastrophic |
| IMPACT | | | | | | |

| Risk No: | Date identified | Date last reviewed | Risk description & Mitigating Action | Risk Owner | L Score | I Score | Risk Score | Risk Trend | RAG Status |
|----------|-----------------|--------------------|---|-----------------|---------|---------|------------|------------|------------|
| 1 | 17/07/12 | 17/07/12 | <p>Finance – meeting spend profile</p> <p>Risk that the WG funding allocated to the West Rhyl Housing Improvement Area is not spent to profile year on year, resulting in money lost to the programme and the subsequent possibility of not having sufficient funding to complete/deliver the project.</p> <p>Action since last update:</p> <ul style="list-style-type: none"> Project partners agree that 12 Project Application Forms (PAF) would be submitted to Project Board Priorities in terms of blocks agreed Work stream priorities agreed | Peter McDermott | 3 | 4 | 12 | STATIC | AMBER |

Appendix 7

| | | | | | | | | | |
|---|----------|----------|---|-----------------|---|---|----|--------|-------|
| 2 | 17/07/12 | 17/07/12 | <p>Timing – Delivering the project on time</p> <p>Risk that we are unable to deliver the project within the tight timescales required.</p> <p>Action since last update:</p> <ul style="list-style-type: none"> ▪ Project manager working full-time ▪ Property acquisition block priority agreed ▪ CPO advice continues from Chris Skinner | Peter McDermott | 3 | 4 | 12 | STATIC | AMBER |
| 3 | 17/07/12 | 17/07/12 | <p>Stakeholders - Political Support</p> <p>Risk of Denbighshire County Council not taking ownership of the project both politically and organisationally.</p> <p>Action since last update:</p> <ul style="list-style-type: none"> • Report to Asset Management Group 5th July 2012 • Report to Strategic Investment Group 13th July 2012 • Report to Cabinet by Hugh Evans by 15th August 2012 • Setting up of first Project Board 20th July 2012 with membership made up of senior councillors, local councillors, senior executives from DCC, Clwyd Alyn and Welsh Government • Briefing session for Leader of DCC and Chief Executive of DCC prior to board meeting 19/7/12 | Tom Booty | 3 | 3 | 9 | STATIC | AMBER |
| 4 | 17/07/12 | 17/07/12 | <p>Stakeholders - Communication</p> <p>Risk that stakeholders are not well informed about the project's aims, objectives and activities leading to criticism and poor publicity</p> | Tom Booty | 3 | 3 | 9 | STATIC | AMBER |

Appendix 7

| | | | | | | | | | |
|---|----------|----------|---|-----------|---|---|---|--------|-------|
| | | | <p>Action since last update:</p> <ul style="list-style-type: none"> ▪ See activity above (risk 1) ▪ Project team meetings ▪ Work stream groups organised ▪ Draft communications strategy in final stage preparation ▪ Neighbourhood office to open in development area October 2012 | | | | | | |
| 5 | 17/07/12 | 17/07/12 | <p>Staff - Insufficient Staff resources</p> <p>Risk that the project has insufficient staff capacity or capability to deliver this very complex project. Staff may also leave the project</p> <p>Action since last update:</p> <ul style="list-style-type: none"> • Recruitment of a Housing Lead by Welsh Government • Recruitment of Resettlement Officer by DCC • Engagement of Shelter to act as impartial advisors • Interview dates for Housing Lead July 2012 WG • DCC Surveyor working 100% on the project • Chris Skinner independent advise re CPO engaged | Tom Booty | 3 | 3 | 9 | STATIC | AMBER |
| 6 | 17/07/12 | 17/07/12 | <p>Benefits – Project may not deliver anticipated benefits</p> <p>Risk that the project, once delivered, might not deliver its aims for example a renewed confidence in the area. This risk is exacerbated by the proposed Welfare Reform which is likely to increase demand for smaller, one bedroom accommodation.</p> <p>Action since last update:</p> <ul style="list-style-type: none"> • Regular attendance at the Welfare Reform Group | Tom Booty | 3 | 3 | 9 | STATIC | AMBER |